# **Knowledge Sharing Behavior Among CBA Students**

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#### Abstract

The study was conducted to determine the degree of knowledge sharing support system and the degree of knowledge sharing behavior among 98 CBA students. This study utilized the descriptive correlation research design. The study found out that the respondents are very much convinced that their instructors motivate students to share whatever knowledge imparted to them; the students consider information technology as a means to support their willingness to share information they have learned; the respondents agree to share their classmates their classmates all the resource materials which can be useful academically; the respondents are assured that the knowledge they share would help their classmates improve their academic performance; the respondents agreed to make use of the internet available at home or at the university; that the respondent's knowledge sharing behavior s dependent to their degree knowledge sharing support system in terms of instructor's support, and lastly, the respondent's knowledge sharing behavior is dependent to their degree of knowledge sharing support system in terms of technology support.

Key Words: Knowledge Sharing, Support System, Information Technology, Academic Performance.

#### Introduction

Knowledge is defined as the know-how, experience, insights and capabilities that assist teams and individuals in making correct and rapid decisions, taking actions and creating new capabilities. (Gorelick & Tantawy-Monsou, 2005).

Knowledge exists in tacit and explicit forms, which are complementary and symbiotic. Tacit knowledge can be defined as the skills, ideas and experiences that the people have in their minds and are therefore difficult to access because it is not often codified and may not necessarily be easily expressed (Chugh, 2015). Eucker states that tacit knowledge consists of 'know-how', 'know-what' and 'know-who' that someone acquire and accumulate through practical experience, that they are often not even aware that they possess and that they cannot really be learned in any other way. (Eucker,2007 Explicit knowledge is a knowledge that can be readily articulated, codified, accessed and verbalized. (Hellie, 2010)

Knowledge acquisition involves complex cognitive processes; perception, communication, and reasoning, while knowledge is also said to be related to the capacity of acknowledgement in human beings. (Cavell, 2002). Knowledge sharing can be described as either push or pull. The latter is when the knowledge worker actively seeks out or obtain knowledge sources like research, consult an expert, work jointly with coworker etc., while knowledge push is when knowledge is "push onto" the user like in newsletters and unsolicited publications etc. It is driven by the desire to share.

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In a traditional classroom setting knowledge can effectively and easily be shared through the internet and in various activities such as story telling, reporting, group dynamics, mentoring and coaching that has a direct link towards the set learning objective. Effectivity of knowledge sharing could be evidently expressed through the students input.

There are situations wherein knowledge is not shared effectively despite its benefits and this could be attributed to various physical, technological, cultural and personality factors. According to Riege (2005) there are several potential individual factors that hinder people from sharing knowledge, these includes: poor communication and interpersonal skills, difference of age & gender, differences of educational levels, lack of trust in people because they misuse knowledge or take unjust credit for it, lack of trust in the accuracy and credibility of knowledge due to source and differences in national culture or ethnic background, and values and belie associated with it.

Knowledge sharing depends on the habit and willingness of the knowledge worker to seek out and/or be receptive to these knowledge sources. The right culture, incentives and so on must therefore be present. Knowledge sharing takes place when the information or knowledge is shared by individuals within the group and during the process the information or knowledge also will be negotiated and refined until it becomes common knowledge to the group.

This research is projected to help contribute in developing a general understanding about the knowledge-sharing behavior of university students; what motivations to share among other students; and what factors that inhibit or barriers that could lead students abstaining from the practice of knowledge sharing.

This study aims to answer the problems such as (1) what is the degree of knowledge-sharing support system experienced by the respondents in terms of instructor's support and technology support, (2) what is the knowledge-sharing behaviors among the respondents along willingness to learn, ability to learn, and resources to share, and (3) is there a significant relationship between the degree of knowledge-sharing support system experienced by the respondents and other knowledge-sharing behavior?

# **Review of Related Literature**

Knowledge can be seen as a personal intellectual asset to which people hold on to themselves unless there are encouragement and facilitation to share (Yu, Lu, and Liu, 2009). Co-construction of knowledge happens when the learner reflects on newly shared knowledge, justify and define them, reevaluate them and define them and externalize them by transforming the internal processes into public processes (Choi, Land and Turgeon, 2005). It is an activity through which knowledge (namely, information, skills, or expertise) is exchanged among people, friends, families, communities or organization. (Serban and Luan (2002); Hasmath and Hsu (2006). It arises from individual's effort to transfer knowledge to others within the organization. Taylor. Successful sharing also depends on the recipient's ability to and willingness to learn (Taylor, 2006).

Knowledge sharing has been gaining attention among researches and business managers. Numerous studies (e.g Ardichvili, Page & Wentling, 2003) have examined factors influencing knowledge sharing in an organizational context. Factor associated with knowledge sharing have been categorized into three groups: individual, organizational and technological and since this study is about knowledge sharing students, organizational fact ors are modified into classroom factors.

Some authors believe that knowledge sharing depends on individual factors, which is derived from personal considerations of individual such as beliefs, experience, values, and motivation (Lin, 2007), expectations, perceptions, attitudes and mind-set towards knowledge sharing (Volady, 2013).

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Student's ability to share knowledge is alongside with the corporate world's interest in recruiting employee who possess diversified social skills and ability to share a message across to others clearly and unambiguously (Begonia & Carmen, 2011). Individual's ability to share positively influences knowledge sharing (Wangpipatwong, 2009).

Attitude towards knowledge refers to the positive and negative feelings an individual has towards the intention to share knowledge. Social exchange posits that social exchange engenders social rewards, such as feeling of approval, status and respect (He and Wei 2009); Hsu et al, 2007)). The educational institution emphasizes the importance of verbal rewards in the form of feedback and praise (Deci et al. 2001).

The challenge of knowledge sharing is for the students to continuously learn and effectively utilize these knowledge that they have learned. When people are confident in their ability to share useful knowledge, they are highly motivated to do so (Cho, Li, & Su,2007). Individual's ability to share and individual's individuals' willing to share positively influence knowledge sharing (Van de Hooff, 2003).

Competition is another factor to address. People do not share knowledge because they are afraid to lose their exclusiveness, the knowledge individual posses is their intellectual property which gives them a personal advantage they can leverage for the organization they are working for (Choi, Li, & Su, 2007). In class room context student will keep knowledge form classmates to gain a competitive advantage in grades.

Numerous researchers noted that knowledge sharing depends on communication skills both verbal and written (Reige, 2005). Yogeesha (2013), found that teacher support has a significant influence on knowledge sharing among students while (Volady, 2013) and (Wangpipatwong, 2009) found that instructor support has no influence on knowledge sharing of students.

Munoz, in his studies indicated that students are devoted the use of Web 2.0 technologies (i.e blogs, twitter, podcasts, wikis, social network sites, virtual world, video sharing and photo sharing (Munoz & Toner, 2009). In his study, Wahlroos revealed that the benefits of experience with social media have a significant impact of personal factors while the influence of costs was not supported by the study. (Wahlroos, 2010).

Technology infrastructure facilitates easy communication which is the key to knowledge sharing (Kim & Lee, 2004). Technology can be considered to be an important contribution to connectivity since it enables long distance collaboration; technology also act as a facilitator to encourage and support knowledge sharing by making knowledge sharing easier and effective (Riege, 2005). The importance of social networking was also highlighted by Zaquout & Abbas (2012) and Weit, et al (2012).

Many educational institutions and organizations have employed online learning systems and virtual learning communities to support knowledge sharing (Chen, Chen & Kinshuk, 2009). Technology support significantly influences knowledge sharing behavior knowledge sharing among students, while technology availability has no significant has no influence on knowledge sharing of students (Wangpipatwong, 2009).

# Methodology

This study utilized the descriptive correlation research design. Descriptive correlation methods permit investigators to see whether there is a link or association between the variables of interest (Weiten, 2010). The respondents of this study were 98 students from the College of Business and Accountancy.

The questionnaire is considered as the most appropriate data-gathering instrument for the descriptive research study. To measure the respondents' degree of knowledge sharing support system and the respondents knowledge sharing behavior, the evaluation and scoring tools used were the following:4 - Strongly Agree/Very High Degree; 2 – Disagree; 3 - Agree /High Agree; and 1 – Strongly Disagree. In

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conducting the survey, first the researcher asked the permission of the prospective respondents to conduct the survey. After acquiring the approval, the researcher explained the directions of answering questionnaire clearly and understandably to the respondents and personally conducted the survey. The questionnaire was retrieved after the respondents had answered the questionnaires. The responses were tallied and summarized and were subjected to statistical treatment of data.

# **Ethical Consideration**

The researcher explained to the respondents the purpose of the study, its objectives and they will be subjected to certain interview and the information gathered from them will be treated with utmost confidentiality.

# **Results and Discussion**

#### Degree of Knowledge-Sharing Support System Experienced by the Respondents

Table 1 Degree of Knowledge-Sharing Support System in terms of Instructor's Support

Indicators	Weighted		
My instructors	Mean	Interpretation	Rank
1. support us in sharing knowledge with other classmates	3.29	Agree (High Degree)	1.5
2. encourage us to discuss with other classmates	3.27	Agree (High Degree)	3
3. gives us rewards such as verbal praise and score when sharing knowledge with others	3.29	Agree (High Degree)	1.5
Average Weighted Mean	3.28	Agree (High Degree)	

Table 1 shows the degree of knowledge-sharing support system experienced by the respondents in terms of instructor support. As shown, the items "my instructors support us in sharing knowledge with other classmates" and "my instructors gives us rewards such as verbal praise and score when sharing knowledge with others" both obtained a weighted mean of 3.29 and was verbally interpreted as high degree. Item "my instructors encourage us to discuss with other classmates got a weighted mean of 3.27 also interpreted as high degree. An average weighted mean of 3.28 was obtained and it was verbally interpreted as high degree. This means that the respondents are very much convinced that their instructors motivate students to share whatever knowledge imparted to them.

Table 2 Degree of Knowledge-Sharing Support System in terms of Technology Support

Indicators	Weighted		
IT makes it easier	Mean	Interpretation	Rank
1. for me to share knowledge with my classmates	3.22	Agree	2
		(High Degree)	
2. for me to have knowledge relevant to me.	3.21	Agree	3
		(High Degree)	
3. for me to have knowledge in contact with my	3.31	Agree	1
classmates who have knowledge that is important to me.		(High Degree)	
Average Weighted Mean	3.25	Agree	
_		(High Degree)	

Table 2 shows the degree of knowledge sharing in terms of technology support. The indicator which said that IT makes it easier for me to have knowledge in contact with my classmates who have knowledge that ISSN: 2306-9007

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is important to me" was ranked number 1 with a weighted mean of 3.31. The item IT makes it easier for me to share knowledge with my classmates" and "IT makes it easier for me to have knowledge relevant to me and for me to have knowledge in contact with my classmates who have knowledge that is relevant to me" were both interpreted as high degree having obtained weighted means of 3.22, and 3.21 respectively. An average weighted mean of 3.25 with verbal interpretation of high degree was obtained. This means that the respondents consider information technology as a means to support their willingness to share information they have learned.

#### **Knowledge-Sharing Behavior among the Respondents**

Table 3 Knowledge-Sharing Behavior among the Respondents in terms of Willingness to Share

Indicators	Weighted		
I am willing to	Mean	Interpretation	Rank
1. share course materials with my classmates	3.28	Agree	1
2. discuss new ideas with my classmates	3.26	Agree	2
3. share knowledge that I acquire with my	3.17	Agree	3
classmates			
Average Weighted Mean	3.23	Agree	

Table 3 shows the knowledge sharing behavior among respondents in terms of willingness to share. Willingness to share materials with my classmates, willingness to discuss new ideas with my classmates, and willingness to share knowledge that I acquire with my classmates shows a weighted mean of 3.28, 3.26 and 3.17 respectively, and all was verbally interpreted as Agree. An average weighted mean of 3.23 was obtained and it was verbally interpreted as Agree. This means that the respondents agree to share with their classmates all the resource materials that could be useful academically.

Table 4 Knowledge-Sharing Behavior among the Respondents In terms of Ability to Share

Indicators	Weighted		
I am confident	Mean	Interpretation	Rank
1. to put what I know in words	3.14	Agree	3
2. in my ability to share knowledge to my	3.16	Agree	1.5
classmates	10	'S	
3. that my knowledge sharing would increase the	3.16	Agree	1.5
performance of my classmates			
Average Weighted Mean	3.15	Agree	

Table 4 shows knowledge sharing behavior among the respondents in terms of ability to share. To put what I know in words, to put my ability to share knowledge to my classmates and that my knowledge sharing would increase the performance of my class shows a weighted mean of 3.14, 3.16, and 3.16 respectively and was verbally interpreted as Agree. An average weighted mean of 3.15 was obtained and it was verbally interpreted as Agree. This means that the respondents are assured that the knowledge they share would help their classmates improve their academic performance.

Table 5-Knowledge-Sharing Behavior Among the Respondents in terms of Resources to Share

Indicators	Weighted Mean	Interpretation	Rank
1. IT tools are available for sharing knowledge such as	3.17	Agree	2
email, web board and windows live messenger			
2. I have access to internet at home or at university	3.18	Agree	1
3. I experienced difficulties in accessing the existing	3.15	Agree	3
communication channel for sharing knowledge			
Average Weighted Mean	3.17	Agree	

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Table 5 shows the knowledge sharing behavior among the respondents in terms of resources to share. IT tools are available for sharing knowledge such as email, web board and windows live messenger, I have access to internet at home or at university, and I experienced difficulties in accessing the existing communication channel for sharing knowledge obtained a weighted mean of 3.17, 3.18 and 3.15 respectively. All obtained a verbal interpretation of Agree. An average weighted mean of 3.17 was obtained and was verbally interpreted as Agree. This means that the respondents agreed to make use of the internet available at home or at the university.

# Relationship Between the Degree of Knowledge-Sharing Support System Experienced by the Respondents and their Knowledge-Sharing Behavior

Table 6-Relationship Between the Degree of Knowledge-Sharing Support System Experienced by the Respondents in terms of Instructor's Support and their Knowledge-Sharing Behavior

Knowledge-Sharing Behavior	Pearson r	p value	Interpretation
Willingness to Share	0.536	0.000	Significant
Ability to Share	0.262	0.009	Significant
Resources to Share	0.373	0.000	Significant

0.01 level of significance

Table 6 shows the significant relationship between the degree of knowledge-sharing support system experienced by the respondents in terms of Instructor's Support and their knowledge-sharing behavior. As shown, knowledge sharing behavior in terms of willingness to share, ability to share and resources to share obtained computed p values of 0.000, 0.009, and 0.000 respectively all are lower than 0.01 level of significance. This means that the degree of knowledge-sharing support system experienced by the respondents in terms of instructor's support are significantly related to their knowledge sharing behavior. This means that their knowledge sharing behavior is dependent to their degree of knowledge sharing support system in terms of instructors' support.

# Relationship Between the Degree of Knowledge-Sharing Support System Experienced by the Respondents and their Knowledge-Sharing Behavior

Table 7-Relationship Between the Degree of Knowledge-Sharing Support System Experienced by the Respondents in terms of Technology Support and their Knowledge-Sharing Behavior

Knowledge-Sharing Behavior	Pearson r	p value	Interpretation
Willingness to Share	0.545	0.000	Significant
Ability to Share	0.374	0.001	Significant
Resources to Share	0.427	0.000	Significant

0.01 level of significance

Table 7 shows the significant relationship between the degree of knowledge-sharing support system experienced by the respondents in terms of Technology Support and their knowledge-sharing behavior. As shown, knowledge sharing behavior in terms of willingness to share, ability to share and resources to share obtained computed p vales of 0.000, 0.001, and 0.000 respectively all are lower than 0.01 level of significance. This means that the degree of knowledge-sharing support system experienced by the respondents in terms of technology support are significantly related to their knowledge sharing behavior. This means that their knowledge sharing behavior is dependent to their degree e of knowledge sharing support system in terms of technology support.

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#### **Conclusions**

Based on the findings presented above, the conclusions are the following: The respondents are very much convinced that their instructors motivate students to share whatever knowledge imparted to them; the respondents consider information technology as a means to support their willingness to share information they have learned; the respondents agree to share with their classmates all the resource materials that could be useful academically; the respondents are assured that the knowledge they share would help their classmates improve their academic performance; the respondents agreed to make use of the internet available at home or at the university; that the respondents' knowledge sharing behavior is dependent to their degree of knowledge sharing support system in terms of instructors' support; and lastly, the respondents' knowledge sharing behavior is dependent to their degree of knowledge sharing support system in terms of technology support.

# Utilization

Faculty members need to include in their syllabus peer tutoring tasks as part of learning outcomes. Through peer tutoring, students will not only apply what they have learned but also be more involved in facilitating learning.

Student Personnel Services personnel could make use of this research's data to create academic clubs wherein knowledge sharing could be reinforced. This could be done through regular conduct of mini lectures and open forums among students.

It experts need to design intranet-based programs wherein students and faculty cold posts and share academic information that could help other students reinforce their learning

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